



Rural Community Action Assembly: Planning for Data Center Development

The views expressed today are our own and not necessarily those of the Federal Reserve Bank of Philadelphia or the Federal Reserve System.



Guidelines

Disclaimer: The information, analyses, and conclusions set forth are those of the presenters and do not necessarily reflect the views of the Federal Reserve Bank of Philadelphia or the Federal Reserve System.

- **Please share your name and organization** so that speakers and audience members can see who is participating.
- Use the **Q&A** box to ask questions and offer comments. You have the option to submit your questions or comments anonymously.
- Be sure to **mute yourself when you are not speaking**. If there is background noise while your microphone is active, the host may mute you.
- **Today's assembly will be recorded**. The recording of today's presentations will be shared with slides after the assembly.
- A **survey evaluation** will be available after the assembly. Your input and feedback are important for informing future programming.

The Federal Reserve Bank of Philadelphia (the Bank) may create video recordings, audio recordings, photographs and/or digital images of all or selected portions of this event. By attending, you irrevocably grant the Bank the right and your consent to create such media containing your name, voice and/or likeness. You also irrevocably agree that the Bank will have exclusive ownership of, and the right and your consent to edit and/or copyright such media, and to publish, distribute and/or otherwise use the same in any medium for any lawful purpose, without compensation to you.

Agenda

2:00 p.m.

Planning for Data Center Development

- Jim Ladlee, State Program Leader, Emerging and Advanced Technology, Pennsylvania State University
- Mike Turner, Ashburn District Supervisor, Loudoun County Board of Supervisors
- **Moderator:** Matt Dunne, Founder and Executive Director, Center on Rural Innovation

3:05 p.m.

Panel Q&A

3:30 p.m.

Closing Remarks



PennState Extension

DATA CENTERS AND RURAL COMMUNITIES



Overview

- ✓ Foundations of AI & Data Centers
- ✓ Energy and Jobs
- ✓ Data Centers: A Guide to Common Questions

✓ Purpose

- We aim to support informed, contextual, & fact-based community conversations.
- Our goal is to share current, fact/research-based information on data centers.

✓ Neutrality & Transparency

- We are not advocating for or against data center projects
- Opinions and perspectives will differ, and that's expected.
- The program is not funded by any data center company, developer, or any other group.

✓ Change

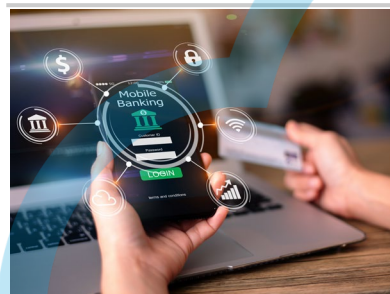
- This is a fast-moving topic, and information changes almost daily.
- Sadly, we cannot cover everything in a short presentation.

Data Centers in Everyday Life

Household



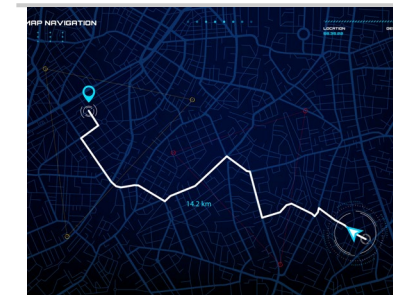
Banking



Messages



Navigation



NETFLIX

**Streaming
Video**



**Online
Shopping**



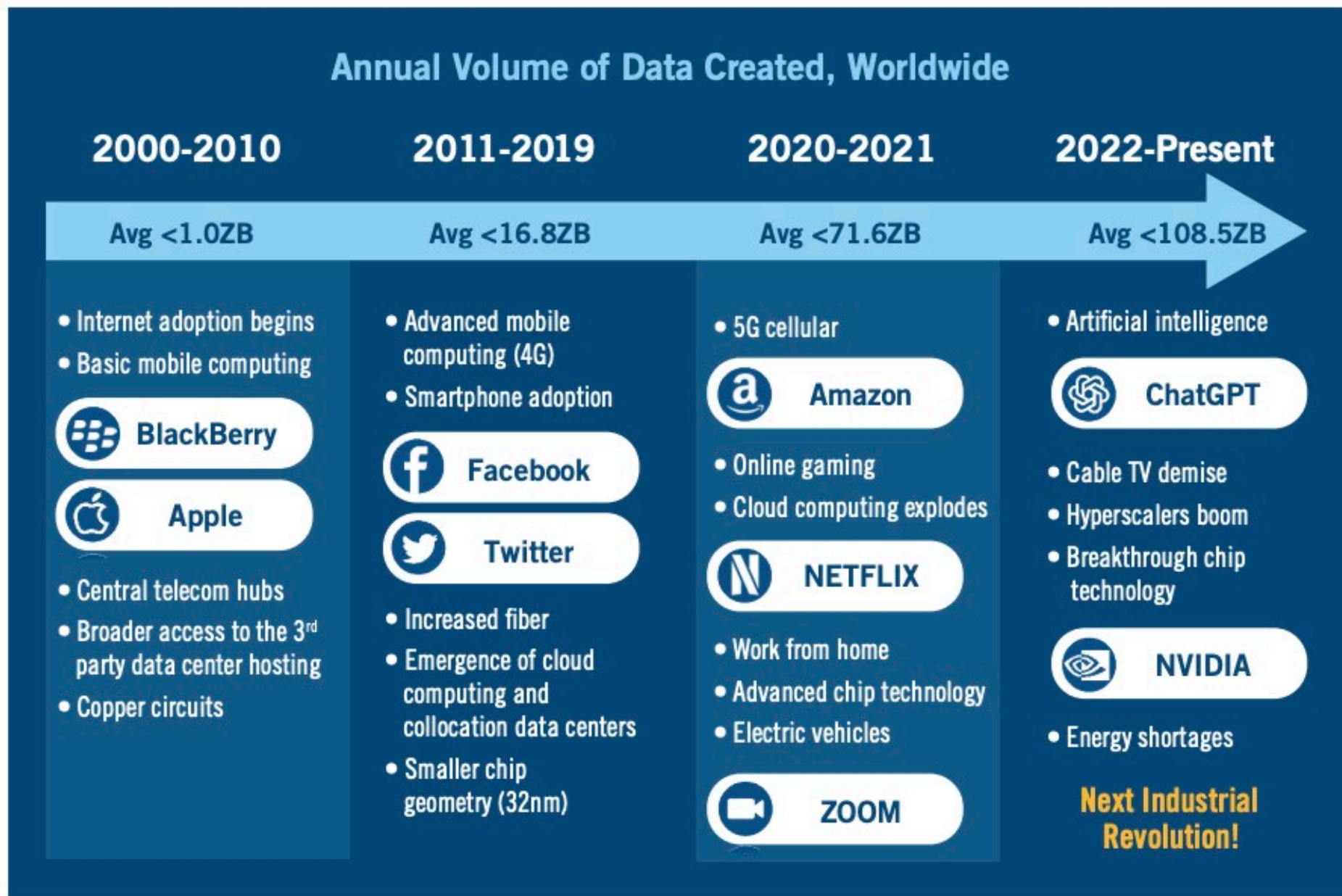
Social Media



Health

Reference Scale

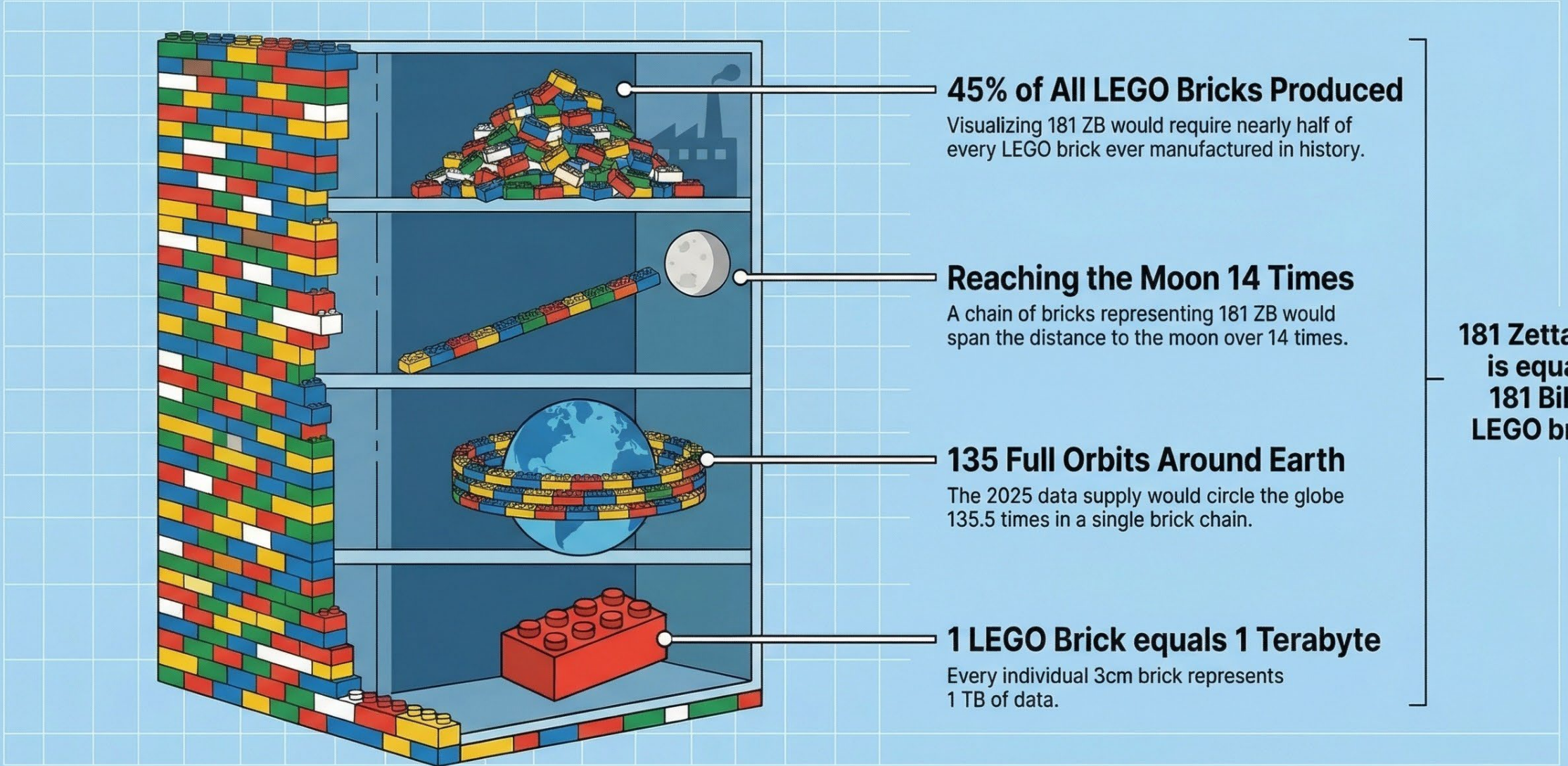
- Kilo-1,000 bytes
- Mega-1,000 kilobytes
- Giga-1,000 megabytes
- Tera-1,000 gigabytes
- Peta-1,000 terabytes
- Exa-1,000 petabytes
- Zetta-1,000 exabytes
- Yotta-1,000 zetta bytes



Source: CoBank and Statista ZB = Zettabyte or 1,000,000,000,000,000,000 Bytes

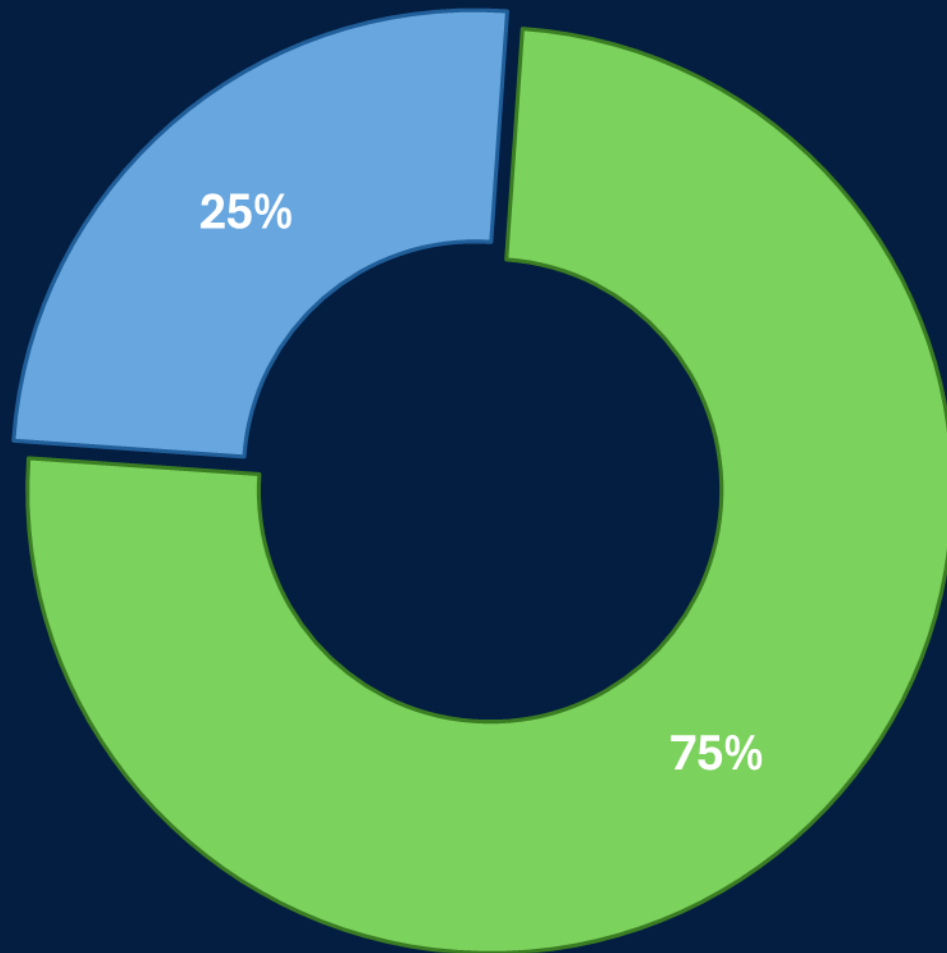
Data at a Zettabyte Scale

By 2025, global data generation will reach 181 Zettabytes (ZB)

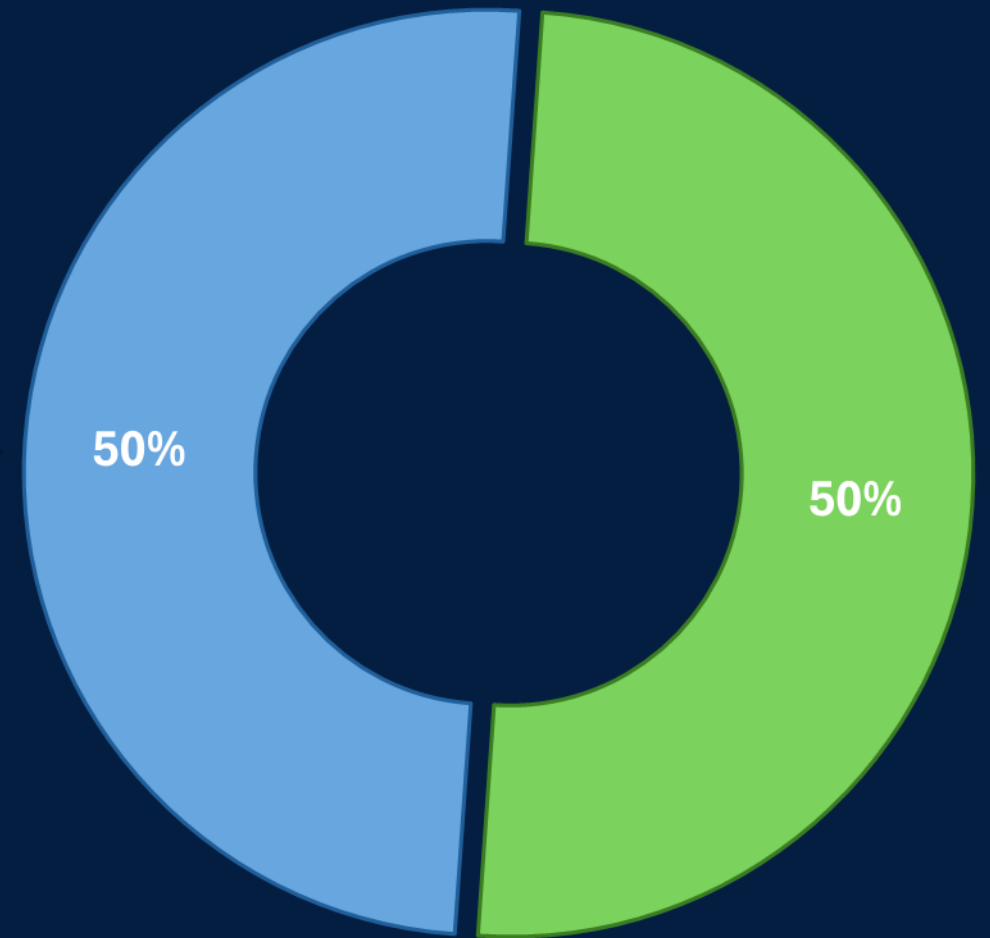


The Global AI Pivot

2025 Estimated Data Center Workloads



2030 Projected Data Center Workloads



■ AI Workload

■ Traditional/Cloud Services Workload

Hyperscale

- **Extremely large facilities - usually a campus of multiple buildings**
- **Supporting global-scale cloud, AI, and data services**
- **Reference scale**
 - **100,000+ sq ft**
 - **100-1000+ acres**
 - **100+ Megawatts**
 - **10,000+ servers**
 - **10,000-5,000,000+ gallons per day**



Note: Definitions are provided as a rule-of-thumb. Actual project specifications may vary based on design, location, technology, and operational goals.

Cloud Data



- Large facilities
- National or regional cloud & enterprise services
- Reference scale
 - 50,000-200,000 sq ft
 - 10-40+ acres
 - 10-99 Megawatts
 - 1,000+ servers
 - 1,000+ gallons per day

Note: Definitions are provided as a rule-of-thumb. Actual project specifications may vary based on design, location, technology, and operational goals.

Enterprise or Regional Centers



- Serving specific organizations, institutions, or agencies
- Reference scale
 - 10,000-50,000 sq ft
 - 5-15+ acres
 - 1-10 Megawatts
 - 100s - 1,000+ servers
 - 100s - 1,000+ gallons per day

Edge or Micro Data Centers

- **Small, localized**
- **Designed for super low latency and real-time service**
- **Reference scale**
 - **<10,000 sq ft**
 - **<1 acre**
 - **<1 Megawatt**
 - **<100 server racks**
 - **Little to no water needs**



Cryptocurrency Mining Centers



- Usually small and localized
- Dedicated to blockchain transaction validation only
- Typically use high-density Application-Specific Integrated Circuits (ASIC) or Graphics Processing Units (GPU) hardware
- Reference scale
 - Modular, containerized, or warehouse-based
 - <5 acres
 - 10-100 Megawatts
 - <100 Server racks
 - Little to no water needs

Note: Definitions are provided as a rule-of-thumb. Actual project specifications may vary based on design, location, technology, and operational goals.

Jobs

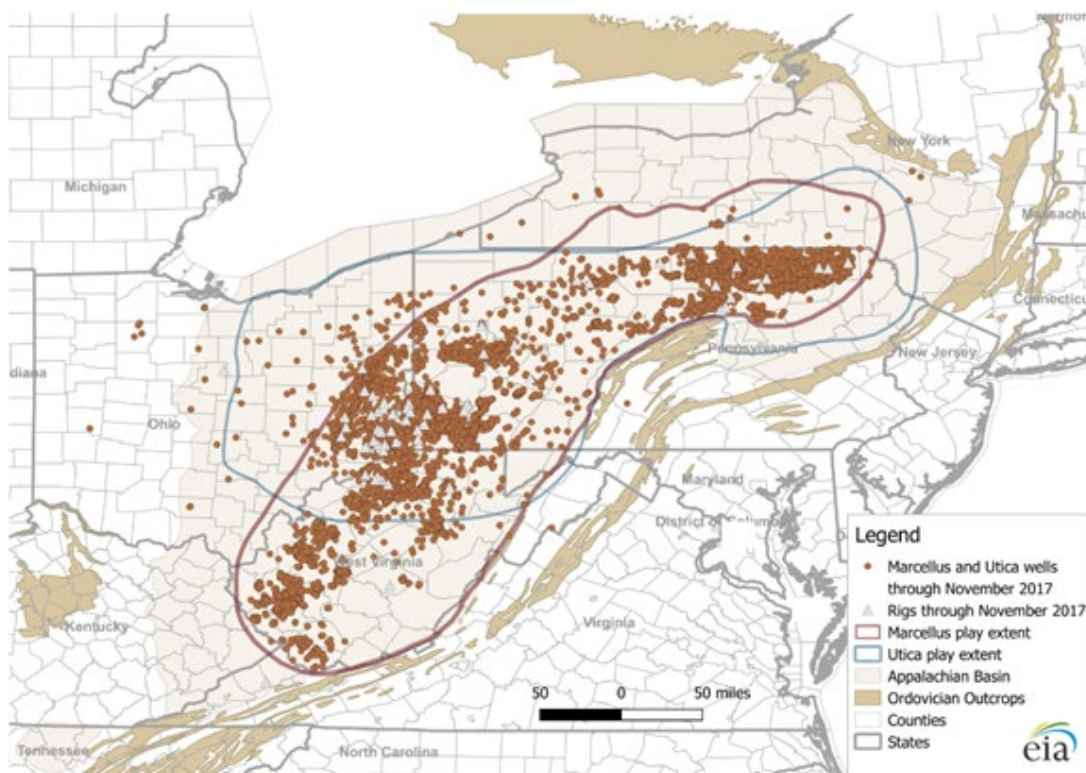
- All Jobs Depend on Data Center Scale
- Construction
 - 100s – 1,000s (total FTE equivalent)
 - Note: may include direct, indirect, and induced jobs
 - ~0.7–2.0 workers per MW (est. peak on-site)
 - Location dependent
 - Move from site to site
 - Likely specialized

Operational Jobs Rule-of-Thumb

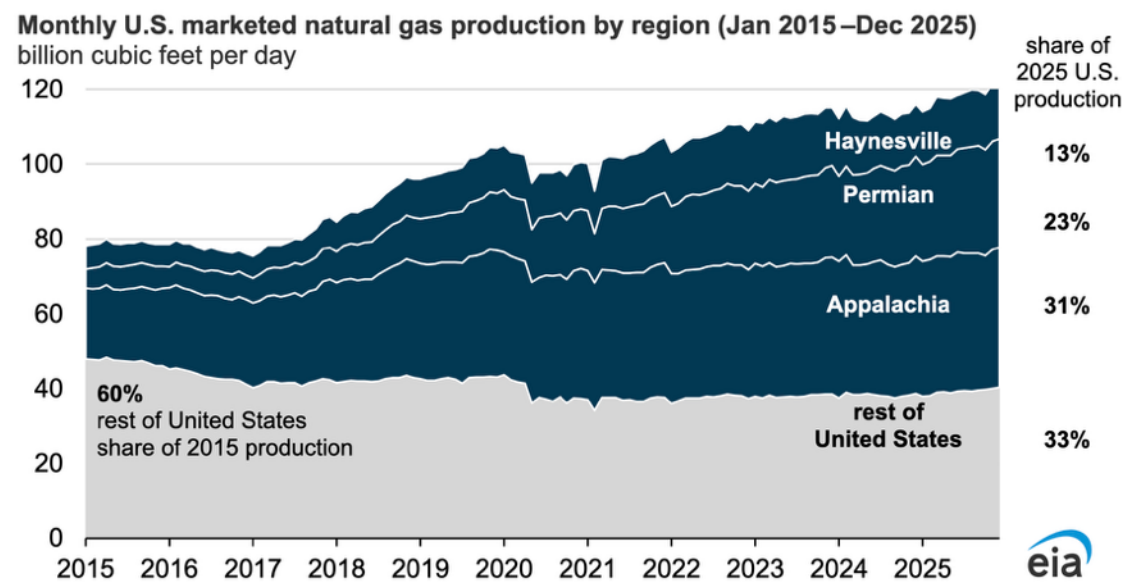
- Location-based jobs
 - ~15-35 per 100 MW
 - 0.15–0.35 full-time employees per MW
- Regional-based jobs
 - ~15-35 per 100 MW

Appalachian Basin: Massive Gas Resources

Marcellus and Utica producing wells (Jan 2003 – Nov 2017)



U.S. natural gas production reached a new record in 2025



Data source: U.S. Energy Information Administration, *Short-Term Energy Outlook* (STEO), March 2026



PennState Extension

DATA CENTERS: A GUIDE TO COMMON QUESTIONS

Data Centers: A Guide to Common Questions



The Data Center Guide to Common Questions is designed to help communities engage in informed, transparent, and respectful conversations about proposed data center development.



should adapt or expand these questions to reflect local conditions, policies, and priorities.

Power/Electricity

Power Demand and Source

- 1 What is the total estimated power demand (MW or GW) per year (0-5 years, 6-10 years, 11-20 years, and 21 years and beyond)?
- 2 Where will the power come from: grid, onsite generation, or both at 0-5 years, 6-10 years, 11-20 years, and 21 years and beyond?
- 3 If onsite generation is used:
 - What source will be used (e.g., natural gas, diesel/oil, renewables, jet turbines, small modular nuclear [currently projected by 2035], etc.)?
 - Is it planned for initial development or future phases?
- 4 How does this project's estimated energy demand compare to other large regional loads (existing or planned)?

SCAN ME

Goals of the Guide

Help engage in informed, transparent, and respectful conversations

Not intended to advocate for or oppose any specific project

Evaluate proposals in the context of local priorities, land-use planning, infrastructure capacity, and long-term goals

Encourage thoughtful evaluation and fact-based discussion

A starting point, not the final word. It is a living & working document.



Data Centers: A Guide to Common Questions

Power/Electricity

Water

**Broadband Infrastructure
and Capacity**

Land Use

Workforce/Jobs

Zoning and Permitting

**Policy, Taxes, and
Incentives**

Environment and Climate

Additional Considerations

**Community Readiness
for Data Center
Conversations**

**Help Strengthen This
Guide**



Data Centers: A Guide to Common Questions

Power/Electricity



Power Demand and Source

Infrastructure and Capacity

Power Reliability and Operations

Cost and Rate Impacts

What is the projected Power Usage Effectiveness (PUE)

Data Centers: A Guide to Common Questions

Workforce/Jobs

Preconstruction

Construction

Post Construction/Operations



Data Centers: A Guide to Common Questions

Power/Electricity

Water

**Broadband Infrastructure
and Capacity**

Land Use

Workforce/Jobs

Zoning and Permitting

**Policy, Taxes, and
Incentives**

Environment and Climate

Additional Considerations

**Community Readiness
for Data Center
Conversations**



**Help Strengthen This
Guide**

Thank You!

AF DFFGTRHGFDB BGBSDGF
DFGDFBFD B FDGDSFBGDFF



PennState Extension



AF DFFGTRHGFDB BGBSDGF
DFGDFBFD B FDGDSFBGDFF

DFBVCXCWERFDFBMG NIM VC XCVCX



AF DFFGTRHGFDB BGBSDGF
DFGDFBFD B FDGDSFBGDFF

25298



AF DFFGTRHGFDB BGBSDGF
DFGDFBFD B FDGDSFBGDFF

Nulla, eu laqueodol sagittis imperdiet. Suspendisse velloba porro in ultrices bibendum, sed ut Arcanorum. Maecenas eros est, turpis. Vestibulum vulputate etiam sed, ut donec ut facilisis velloba, neque eros velloba nisi, id maximus et ut in donec... in tincidunt, nullis sagittis in, tincidunt tortor. Sed eget pulcrantique nisi, donec ut in nulla facilisis velloba et. Donec ullamcorper, nisi nec etiam et aliquet, nulla

5157170

1098

875957



Resource Page



Loudoun County

VIRGINIA

WHERE TRADITION MEETS INNOVATION

Ashburn, Loudoun County, VA Data Center Growth and Energy Constraints

Ashburn Supervisor, Mike Turner
April 6, 2026

The opinions and recommendations in this presentation represent those of the author alone and in no way represent those of any other Board member, the Loudoun County Board of Supervisors or Loudoun County Staff. Furthermore, these opinions and recommendations have no legal authority nor are they in any way legally binding on any Loudoun County employee.

Loudoun County, VA Key Milestones

- **Overview: Loudoun County, VA**
 - Highest concentration of data centers in the world
 - Home to “Data Center Alley”; construction every single day for 16 years
 - 250+ data centers built; NOVA has 600+; TX 440; CA: 290
 - 53 million sq. ft. built; 60 million in the pipeline

Data Centers: Key Milestones

- **2000:** Zoning Administrator determination: Data Centers are considered “office buildings” in the 1993 Zoning Ordinance; (6) types of parcels allow “by right” data centers w/o BOS approval
- **2003:** **Zoning Ordinance** aligned with **2001 Comprehensive Plan**; first Mention of Data Centers in Zoning Ordinance
- **2008:** Loudoun Economic Development initiates marketing strategy to recruit data centers on land designated for data centers
- **2014:** Zoning Ordinance Amendment (ZOAM) addressing data center sight, setback, sound
- **2019*:** General Plan (Comprehensive Plan) Updated (*4-yr. plan/ordinance mismatch)
- **2022:** **Pivotal year!** PJM informs Dominion its infrastructure plan is insufficient; “constrained power grid” is announced; 20% power cap on large consumers
- **2023*:** Zoning ordinance updated to match Comprehensive Plan; Dominion announces plan to build (6) new Loudoun transmission lines
- **2024:** JLARC study states it will be “very difficult” for Dominion to meet unconstrained demand
- **2025:** On March 18th, Loudoun BOS ends all “by right” data center development in Loudoun

Data Centers: Benefits

- **Revenue:** FY2027 Projected \$2.9 billion in Local Tax Funding
 - Lowest Real Property Tax Rate in NOVA; About 25% Lower Than Neighbors⁷
- **Expense:** A Data Center Costs the County \$0.04 per \$1 of Tax Revenue⁸
 - Most Businesses Cost About \$0.25 per \$1; Homes About Even⁸
- **Infrastructure:**
 - Put Few Cars on the Road
 - Very Few Kids in Schools


Exponential Growth in Data Demand

- Growth of Permitted data center floor space:¹⁰
 - 2016: 8.8 mil. sq. ft.
 - 2017: 10.1 mil. sq. ft. (14.7% increase)
 - 2018: 13.1 mil. sq. ft. (29.7% increase)
 - 2019: 18.3 mil. sq. ft. (39.7% increase)
 - 2020: 21.5 mil. sq. ft. (17.5% increase)
 - 2021: 26.4 mil. sq. ft. (22.8% increase)
 - 2022: 28.1 mil. sq. ft. (6.4% increase)
 - 2023: 31.9 mil. sq. ft. (13.5% increase)
 - 2024: 41.2 mil. sq. ft. (29.2% increase)
 - 2025: 53.0 mil. sq. ft. (14.0% increase)

2016-2020 = 144% Increase

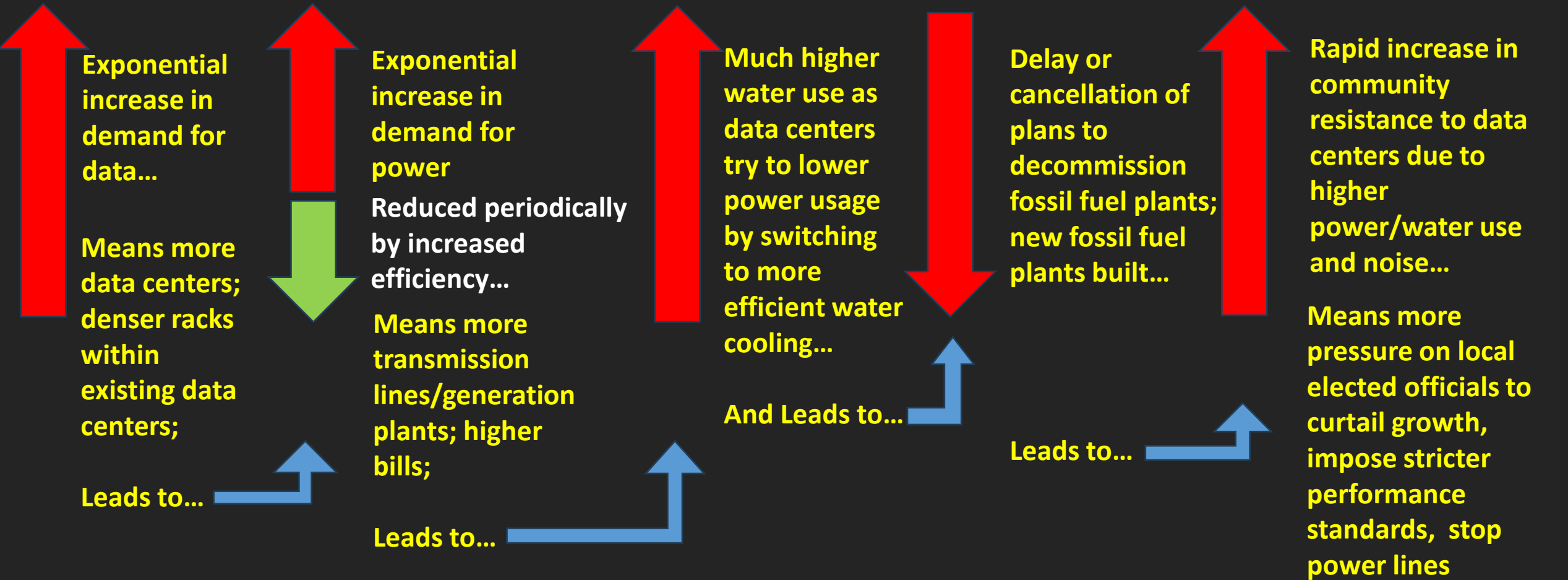
2021-2025 = 100% Increase

Exponential Growth in Power Demand:

- Power Consumption in Loudoun County:¹¹
 - 2018: 1 Gw (chart interpolation)
 - 2019: 1.5 Gw (chart interpolation)
 - 2020: 1.6 Gw (chart interpolation)
 - 2021: 2.0 Gw (chart interpolation)
 - 2022: 2.8 Gw (chart interpolation)
 - 2023: 3.4 Gw (chart interpolation)
 - 2024: 4.14 Gw (actual)
 - 2025: 5.33 Gw (actual)

2020-2025 = 233%
- Same Linear Progression Over the Next 5 Years = **17.75 Gw by 2030**
- BUT...Artificial Intelligence (AI) Will Increase Existing Data Rack Power Consumption from 10-14 Kw/rack to 100+ Kw/rack = **30+ Gw by 2030**

Five Converging, Co-dependent, Conflicting Trends



Loudoun County Current and Planned Transmission Lines¹⁵

1. In VA, utility companies are required, by law, to provide power to all customers
2. 500 Kv line = 2.1 Gw; 230 Kv line = 750 Mw (distance dependent; est.)¹⁶

Current transmission lines bringing power into Loudoun County:

- From the north: (1) 500 Kv line = 2.1 Gw; (2) 230 Kv lines = 1.5 Gw
- From the south: (2) 500 Kv lines = 4.2 Gw; (2) 230 Kv lines = 1.5 Gw
- Total currently coming into Loudoun: 9.3 Gw, but not to the "Data Center Alley" loop

(3) Planned new lines bringing more power into Loudoun by 2028 (earliest):

- From the north: (2) 500 Kv lines = 4.2 Gw
- From the south: (1) 500 Kv line = 2.1 Gw
- Total existing plus planned: 15.6 Gw by 2028

(3) Added lines to take 3.6 Gw to Data Center Alley; (2) Transit; (1) HVDC

Total needed power is 17.75 Gigawatts by 2030

Existing:

Blue = single 230Kv lines countywide

North combination lines:

Red = (1) 500Kv & (2) 230Kv

South combination lines

Red = (2) 500Kv & (2) 230Kv

New:

North Black Lines = (2) 500Kv

South Black Line = (1) 500 Kv

Red Dashed = 500/230Kv combined (3 segments)

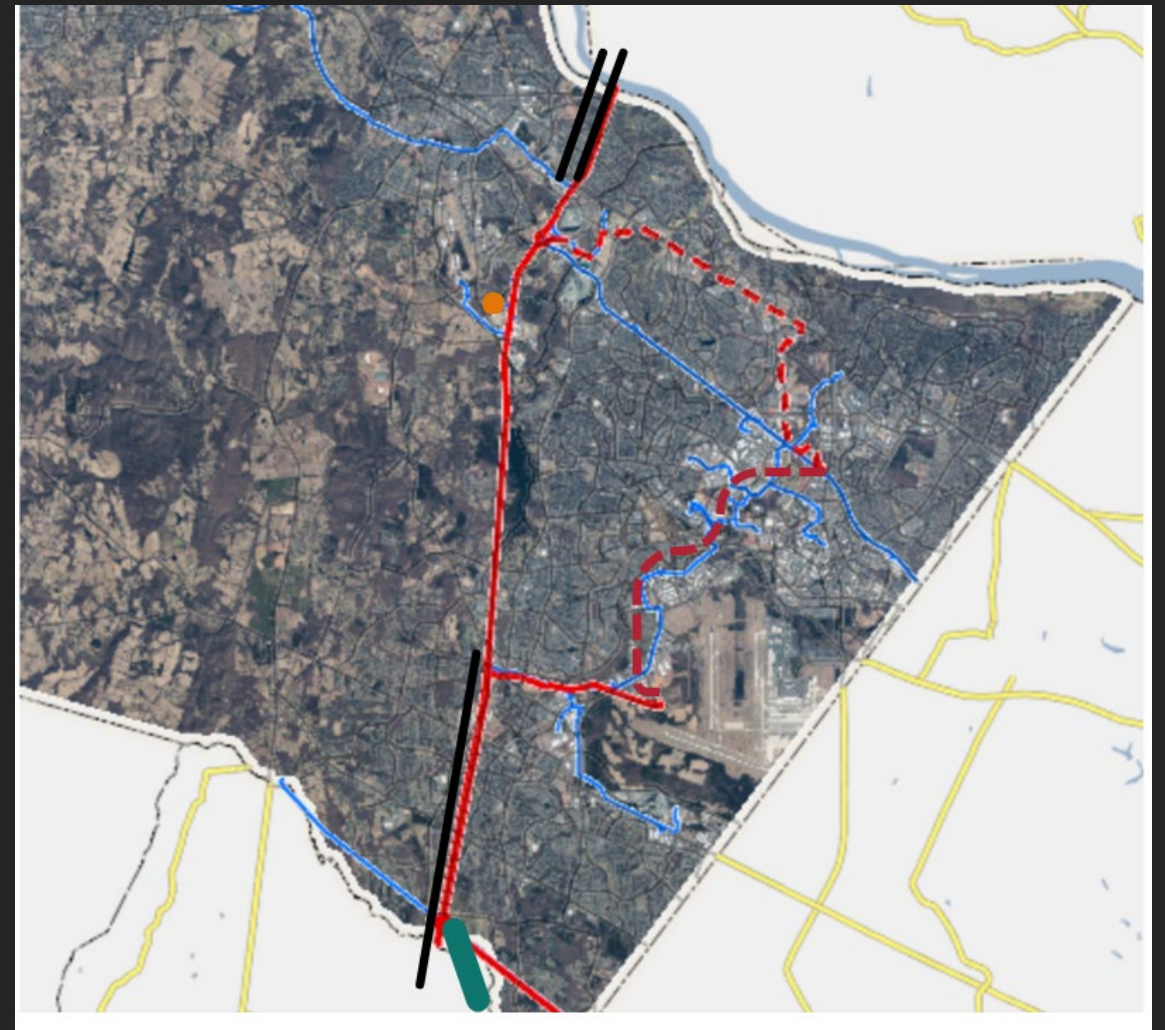
Green = 525 HVDC undergrounded (1)

Orange dot = 770 Mw Gas power plant

Not included are the new 230Kv lines

Across the northern portion (not pictured)

- Existing: (1) 500 Kv line
- New: (1) 500 Kv & (1) 765 Kv



If Unconstrained Power Grid Buildout is “Very Difficult,” We Must Lower/Stabilize Demand

Only Three Possible Scenarios:

1. Scenario #1: Artificially Constrain Demand

- A. Utilities “delay but don’t deny” applications based on generation/transmission capacity limits (currently happening de facto)
- B. Localities impose efficiency performance standards
- C. State uses sales tax exemption to incentivize efficiency

2. Scenario #2: Technological Breakthrough

- A. New Nvidia chip uses 1000x less energy to process AI; 2,300% savings
- B. Jevon’s paradox; more efficient use of a resource leads to more resource used

3. Scenario #3: Onsite Power Through Microgrids

- A. Happening now; less demand on grid due to onsite power
- B. Lays the foundation for demand response/distributed energy network

What Is a Microgrid?

Five Elements²⁴

- Large Power Consumer
- Power Grid Connection with Demand Response System
- Baseload Power Source (24/7/365 maximum power source)
- Backup Power Source
- Energy Storage System

Baseload Power Sources:

- **Gas Turbines** (Natural Gas; Biomass Gas)²⁵
 - Should always include Selective Catalytic Reduction (reduces NOX emissions by 95%; CO emissions by 85% (with ammonia); still produces PM2.5 and CO2)
- **Small Modular Reactors (micro: 0-20 Mw; SMR: 20-100 Mw)**
 - NuScale is the only one currently licensed; Light water
 - X Energy/Oklo sodium fast reactors near licensing

What Is a Microgrid?

Backup Power Sources

- Diesel Generators
 - Should be Tier IV; most are now Tier II
- Energy Storage Systems
 - Battery Energy Storage Systems (BESS; lithium ion; fire hazard; 4-hr. storage)
 - Long Duration Energy Storage Systems (LDES; 10+ hrs of storage)
- Hydrogen Fuel Cells
 - **Green:** Solar power strips Hydrogen and Oxygen from H₂O; combined at a catalyst; no noise/emissions; 10' x 10' cell produces about 2.5 Mw
 - **Blue:** Natural gas is reformed before fuel cell to obtain Hydrogen and Oxygen; fuel cell has no noise/emissions, but reforming upstream leaks methane and CO₂ into the air

Choosing a Microgrid Power Source

Power Source Type	Baseload Capacity	Carbon Net Zero	NOX, CO, CO ₂ , PM2.5
Diesel Backup Generators w/SCR; PM Filter			Tier IV
Energy Storage Systems (BESS; LDES)		✓	✓
Natural Gas Turbines (SCR; PM Filter)	✓		Tier IV
Green Hydrogen Fuel Cells		✓	✓
Blue Hydrogen Fuel Cells			
Small Modular Reactor	✓	✓	✓

Capacity Factor: Choosing a Microgrid Power Source

- Capacity Factor Definition³⁰
 - Annual hours operated at max. capacity / (8,670 annual hours)
 - Examples:
 - 1 MW max. capacity averaging .5 MW every hour for a year / 8,670 hrs. = 50%
 - 1 MW max. capacity averaging 1 MW over 4,380 hours for a year / 8,670 hrs. = 50%
- Actual Capacity Factors in 2024 of Various Power Sources³¹

2024	Geothermal	Hydroelectric	Nuclear	Biomass	Gas	Solar	Wind
Capacity Factor	65%	34.5%	92.3%	59.0%	59.7%	23.4%	34.3%

15 Best Practices for Communities

Six Factors Communities Must Address When Considering Data Centers:

1. Sound 2. Setback 3. Sight (appearance) 4. Power 5. Water 6. Emissions

Basic Rules:

- Make sure your Comprehensive Plan lists performance standards and your Zoning Ordinance aligns with the plan; make sure both are current.
- Never allow “by right” data center development; require local jurisdiction approval.
- Never sign a Non-Disclosure Agreement.

Sound

1. Conduct a pre- and post-construction noise study (dBA and dBC). dBA is audible noise; dBC is Tonal/Narrow band low-frequency humming. dBC has the worst health effects and usually occurs in a single, narrow band.

15 Best Practices for Communities (cont.)

Sound (cont.)

2. Pass a noise ordinance/zoning ordinance that limits noise to a maximum of 50 dBA (audible sound) perceived noise at the sending property line and reduces dBC to background noise levels. (Option: Limit post-construction to a % of pre-constr.)

Setback

3. 500' minimum setback from residential; 1,000' preferred.

Sight (appearance)

4. Require natural screening, berms, fenestration (windows) on principal facades.
5. Limit building height, Floor Area Ratio (FAR) to ensure compatibility with surrounding structures.
6. Encourage microgrid design within the data center campus for future use (Microgrid: large power consumer, baseload power source, backup power source, long-duration storage, grid connection).

15 Best Practices for Communities (cont.)

Power

7. Require utilities to specify, in writing, the maximum power requested by the data center, how the utility plans to deliver power (routing, overhead, substations, etc.)(500 Kv = 2.1 Gw; 230 Kv = 750 Mw), and require Board approval to exceed.
8. Build data centers near existing power lines but no closer than 2x the ROW
9. Require substations to be onsite or adjacent and included in the application and never allow "by right" separate substation development or list them as "accessory use" to a data center.
10. For energy storage, use long duration storage systems (10 hours of storage minimum), not lithium-ion batteries which are not long duration systems.

15 Best Practices for Communities (cont.)

Water

11. Require the data center and water utility to specify in writing how much water the data center will use annually.
12. Determine whether the data center will use air cooling, open loop water cooling or closed loop water cooling.
13. Determine whether the data center will use potable water or reclaimed water
14. Determine how the data center will purify its wastewater and whether or not the local water treatment facility can adequately process the wastewater.

Emissions

15. Require Tier IV backup generators or Tier II generators with Selective Catalytic Conversion (SCR) attached. If using natural gas turbines, require SCR using ammonia as the catalyst



Resource Page

Questions?

Endnotes

1. <https://www.rtoinsider.com/30472-pjm-orders-dominion-immediate-need-projects-load-jump-data-center-alley/>
2. <https://www.pjm.com/-/media/committees-groups/committees/teac/2023/20230110/item-04---data-center-load-planning.ashx>
3. https://www.loudountimes.com/news/lansdowne-residents-oppose-route-7-transmission-line-proposal/article_46190288-639f-11ee-9908-7722c63f7ffd.html
4. PJM. “Transmission Expansion Advisory Committee (TEAC) Recommendations to the PJM Board.” PJM. Dec. 11, 2023. Slide 44, last entry in table. <https://pjm.com/-/media/committees-groups/committees/teac/2023/20231205/20231205-pjm-teac-board-whitepaper-december-2023.ashx>
5. [PJM advances proposal for transmission line in western Loudoun | 1local | loudountimes.com](https://www.loudountimes.com/news/pjm-advances-proposal-for-transmission-line-in-western-loudoun-1local-1-loudountimes.com)
6. Loudoun County FY2025 Appropriations Resolution; Commissioner of Revenue.
7. “City of Alexandria Revenues.” City of Alexandria. 2024. Pg. 7-19 table. <https://www.alexandriava.gov/sites/default/files/2023-02/Section%2007%20Revenues%20FY24.pdf>
8. Northern Virginia Technology Council. “The Impact of Data Centers on Virginia’s State and Local Economies 5th Biennial Report.” April, 2024. Pg. 7.
9. United States Data Centers: Top 10 Locations in the USA - Dgtl Infra. <https://dgtlinfra.com/united-states-data-centers/>
10. Loudoun County Commissioner of the Revenue, May 31, 2024.
11. Abdulsalam, Sami. “Dominion Northern Virginia Area Immediate Need.” Slide #2, “Data Center Alley Area Load Growth and Transmission System.” Slide #3, “Dominion 2022 Load Forecast.” Data interpolated from data center load forecast line (orange). June 7, 2022. <https://www.pjm.com/-/media/committees-groups/committees/teac/2022/20220712/item-08---dominion-northern-virginia---immediate-need.ashx>
12. Joint Legislative Audit Review Commission. “Data Centers in Virginia: 2024.” December 9, 2024. Chart on pg. 7. <https://jlarc.virginia.gov/pdfs/reports/Rpt598.pdf>
13. Kimley Horn. “Power Transmission Evaluation of Loudoun County, Virginia. Due Diligence Report.” September, 2024
14. Abdulsalam, Sami. “Dominion Northern Virginia Area Immediate Need.” Slides #8, #9. <https://www.pjm.com/-/media/committees-groups/committees/teac/2022/20220712/item-08---dominion-northern-virginia---immediate-need.ashx>
15. <https://openinframap.org/#11/38.941/-77.3388>
16. Power Engineers. “500 kV AC/DC Extra-High Voltage Transmission Project.” Power Engineers. 2024. <https://www.powereng.com/library/500-kv-acdc-extra-high-voltage-transmission-project>

17. Solar.com. “Solar Panel Efficiency - Pick the Most Efficient Solar Panels.” 2024. <https://www.solar.com/learn/solar-panel-efficiency/>
18. Community Solar Authority. “How Much Land For 1 Mw Solar Farm: A Quick Guide.” May 31, 2024. <https://communitysolarauthority.com/how-much-land-for-1-mw-solar-farm-a-quick-guide/>
19. Vineyard Wind. “Avangrid, CIP Announce First Power from Nation-Leading Vineyard Wind 1 Project.” Vineyard Wind. January 3, 2024. <https://www.vineyardwind.com/press-releases/2024/1/3/cip-avangrid-announce-first-power-from-nation-leading-vineyard-wind-1-project>
20. Plumer, Brad and Popovich, Nadja. “A New Surge in Power Use is Threatening U.S. Climate Goals.” The New York Times. March 14, 2024.
21. Plumer, Brad. “The U.S. Urgently Needs a Bigger Grid. Here’s a Fast Solution.” The New York Times. April 9, 2024. <https://www.nytimes.com/2024/04/09/climate/electric-grid-more-power.html>
22. Berthou, Andreas. “The Benefits of High-Voltage Direct Current (HVDC) Power.” EE Power. October 19, 2020. <https://eepower.com/technical-articles/the-difference-that-dc-makes/#>
23. 10 USC, Title 10, Section 2911. [https://uscode.house.gov/view.xhtml?req=\(title:10%20section:2911\(b\)%20edition:prelim\)](https://uscode.house.gov/view.xhtml?req=(title:10%20section:2911(b)%20edition:prelim))
24. NREL. “Microgrids.” <https://www.nrel.gov/grid/microgrids.html>
25. <https://enchantedrock.com/>
26. ABB. “What Are Battery Energy Storage Systems?” <https://electrification.us.abb.com/battery-energy-storage-systems-bess-basics>
27. <https://oklo.com/overview/default.aspx>
28. <https://www.energy.gov/eere/fuelcells/hydrogen-and-fuel-cell-technology-basics>
29. Inci, Mustafa. “Future vision of hydrogen fuel cells: A statistical review and research on applications, socio-economic impacts and forecasting prospects.” ScienceDirect. October, 2022. <https://www.sciencedirect.com/science/article/abs/pii/S2213138822007871#:~:text=HFC%20technologies%20have%20started%20to%20be%20used%20as,buildings%2C%20industry%20heat%3B%20and%20more%20futuristic%20trend%20implementations>
30. U.S. Energy Information Agency. “Glossary.” U.S. EIA. https://www.eia.gov/tools/glossary/index.php?id=Capacity_factor#:~:text=Capacity%20factor%3A%20The%20ratio%20of,operation%20during%20the%20same%20period
31. U.S. Energy Information Administration. “Table 6.07.B. Capacity Factors for Utility Scale Generators Primarily Using Non-Fossil Fuels” Electric Power Monthly. https://www.eia.gov/electricity/monthly/epm_table_grapher.php?t=epmt_6_07_b
32. Joint Legislative Audit and Review Commission. “Data Centers in Virginia.” Commission Draft. December 9, 2024. <https://jlarc.virginia.gov/pdfs/reports/Rpt598-2.pdf>

33. World Meteorological Organization, WMO-No. 1368. "State of the Global Climate, 2024."

https://library.wmo.int/viewer/69455/download?file=WMO-1368-2024_en.pdf&type=pdf&navigator=1

Thank You!

- Please complete the survey
- Save the date - Our next rural engagement is scheduled for **June 23, 2026**
 - Rural Economic Development Summit: Data Center Development and Digital Infrastructure
- Suggestions or questions about the series?
 - Contact Philip Jones at **Philip.Jones@phil.frb.org**

